

# Harmonic Announces Fourth Quarter and Fiscal 2023 Results

January 29, 2024

Record quarterly total revenue of \$167.1 million, up 31% quarter over quarter

Broadband revenue up 20% and Video SaaS revenue up 26% year over year

SAN JOSE, Calif., Jan. 29, 2024 /PRNewswire/ -- Harmonic Inc. (NASDAQ: HLIT) today announced its unaudited results for the fourth quarter and fiscal year ended December 31, 2023.



"Harmonic finished 2023 with another quarter of solid performance, including record total company and Broadband revenue, driven by strong demand for our market-leading technology solutions," said Patrick Harshman, president and chief executive officer of Harmonic. "Our robust backlog at year-end reflects continued demand from our large Broadband customers and growing Video SaaS commitments, positioning us well for this year and beyond."

### **Q4 Financial and Business Highlights**

Financial

- Revenue: \$167.1 million, compared to \$164.3 million in the prior year period
  - Broadband segment revenue: \$115.2 million, compared to \$96.0 million in the prior year period
  - Video segment revenue: \$51.9 million, compared to \$68.3 million in the prior year period
- Gross margin: GAAP 49.0% and non-GAAP 49.3%, compared to GAAP 52.1% and non-GAAP 52.7% in the prior year period
  - Broadband segment non-GAAP gross margin: 42.4% compared to 47.6% in the prior year period
  - Video segment non-GAAP gross margin: 64.6% compared to 59.9% in the prior year period
- Operating income: GAAP income \$9.6 million and non-GAAP income \$18.9 million, compared to GAAP income \$16.5 million and non-GAAP income \$23.7 million in the prior year period
- Net income: GAAP net income \$83.8 million and non-GAAP net income of \$14.7 million, compared to GAAP net income \$6.1 million and non-GAAP net income \$19.9 million in the prior year period
- Non-GAAP adjusted EBITDA: \$21.7 million income compared to \$26.6 million income in the prior year period
- Net income per share: GAAP net income per share of \$0.72 and non-GAAP net income per share of \$0.13, compared to GAAP net income per share of \$0.05 and non-GAAP net income per share of \$0.17 in the prior year period
- Cash: \$84.3 million, compared to \$89.6 million in the prior year period

### Business

- Commercially deployed our cOS<sup>™</sup> solution with 108 customers, serving 26.3 million cable modems
- Initiated volume shipments to another Tier-1, enhancing broadband customer diversification
- Pioneering the market with the first volume shipments of DOCSIS 4.0
- Recently demonstrated SaaS leadership in live sports streaming with largest ever live streaming event in the U.S.

### Video Business Review Update

In our Q3 2023 earnings press release we announced that we had initiated a formal strategic review process for our Video business to better position Harmonic for long-term shareholder value creation. As noted in that press release, we received indications of interest in our Video business from a number of parties. To date, that interest has not yet translated into a definitive agreement with any party. We are continuing the strategic review process, and no specific timetable has been established for the completion of the review. We do not intend to disclose further details with respect to the review process unless and until our board of directors approves a specific transaction or otherwise concludes its review. Since the strategic review may cause some disruption to the business, we are conservatively guiding our Video business for 2024.

#### **Select Financial Information**

|                             |        |           |     | GAAP       |              |    |              | Non   | -GAAP      |       |       |
|-----------------------------|--------|-----------|-----|------------|--------------|----|--------------|-------|------------|-------|-------|
| Key Financial Results       | Q      | 4 2023    | (   | Q3 2023    | Q4 2022      |    | Q4 2023      | Q3    | 2023       | Q4    | 2022  |
|                             |        |           |     | (Unaudited | , in million | s, | except per s | hare  | data)      |       |       |
| Net revenue                 | \$     | 167.1     | \$  | 127.2 \$   | § 164        | .3 | *            |       | *          |       | *     |
| Net income (loss)           | \$     | 83.8      | \$  | (6.5)      | \$6          | .1 | \$ 14.7      | \$    | —          | \$    | 19.9  |
| Net income (loss) per share | ) \$   | 0.72      | \$  | (0.06)     | \$0.0        | )5 | \$ 0.13      | \$    | 0.00       | \$    | 0.17  |
|                             |        |           |     |            |              | _  |              |       |            |       |       |
| Other Financial Informati   | on     |           |     |            |              | _  | Q4 2023      | Q3    | 2023       | Q4    | 2022  |
|                             |        |           |     |            |              |    | (Una         | udite | d, in mill | ions) |       |
| Adjusted EBITDA for the qu  | lartei | . (1)     |     |            |              |    | \$ 21.7      | \$    | 3.5        | \$    | 26.6  |
| Bookings for the quarter    |        |           |     |            |              |    | \$ 196.5     | \$    | 96.3       | \$    | 130.2 |
| Backlog and deferred rever  | nue a  | s of quar | ter | end        |              |    | \$ 653.2     | \$    | 627.2      | \$    | 457.1 |
| Cash and cash equivalents   | as o   | f quarter | en  | d          |              |    | \$ 84.3      | \$    | 75.6       | \$    | 89.6  |

(1) Adjusted EBITDA is a Non-GAAP financial measure. Refer to "Preliminary Adjusted EBITDA Reconciliation" below for a reconciliation to net income (loss), the most comparable GAAP measure.

\* Not applicable

Explanations regarding our use of non-GAAP financial measures and related definitions, and reconciliations of our GAAP and Non-GAAP measures, are provided in the sections below entitled "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations".

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#### **Financial Guidance**

|                                 |             | Q1 20   | 24 | GAAP Finan | cial Gui | danc  | e <sup>(1)</sup> |    |        |
|---------------------------------|-------------|---------|----|------------|----------|-------|------------------|----|--------|
| (Unaudited, in millions, except |             | Low     |    |            | High     |       |                  |    |        |
| percentages and per share data) | Video Br    | oadband |    | Total      | Video    |       | Broadband        |    | Total  |
| Net revenue                     | \$<br>40 \$ | 70      | \$ | 110 \$     |          | 50 \$ | 80               | \$ | 130    |
| Gross margin %                  |             |         |    | 50.2 %     |          |       |                  |    | 51.6 % |
| Gross profit                    |             |         | \$ | 55         |          |       |                  | \$ | 68     |
| Net loss                        |             |         | \$ | (13)       |          |       |                  | \$ | (5)    |
| Tax rate                        |             |         |    | 19 %       |          |       |                  |    | 19 %   |
| Net loss per share              |             |         | \$ | (0.12)     |          |       |                  | \$ | (0.04) |
| Shares <sup>(2)</sup>           |             |         |    | 111.7      |          |       |                  |    | 111.7  |

(1) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations on Financial Guidance" below.

(2) The guidance assumes estimated impact of redeeming the 2024 Convertible Notes and repurchases during 2024 under the Company's stock repurchase program. Diluted shares assumes stock price at \$10.68 (Q4 2023 average price).

|                                 |    |        | 2024 G    | AAP Financi | al Guidance | <del>,</del> (1) |        |
|---------------------------------|----|--------|-----------|-------------|-------------|------------------|--------|
| (Unaudited, in millions, except |    |        | Low       |             |             | High             |        |
| percentages and per share data) | Vi | deo    | Broadband | Total       | Video       | Broadband        | Total  |
| Net revenue                     | \$ | 195 \$ | 460 \$    | 655 \$      | 210         | \$ 500 \$        | 710    |
| Gross margin %                  |    |        |           | 50.2 %      |             |                  | 52.2 % |
| Gross profit                    |    |        | \$        | 329         |             | \$               | 371    |
| Net income                      |    |        | \$        | 31          |             | \$               | 57     |
| Tax rate                        |    |        |           | 19 %        |             |                  | 19 %   |
| Net income per share            |    |        | \$        | 0.27        |             | \$               | 0.50   |
| Shares <sup>(2)</sup>           |    |        |           | 114.6       |             |                  | 114.6  |

(1) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations on Financial Guidance" below.

(2) The guidance assumes estimated impact of redeeming the 2024 Convertible Notes and repurchases during 2024 under the Company's stock repurchase program. Diluted shares assumes stock price at \$10.68 (Q4 2023 average price).

| _                               | Q1 2024 Non-GAAP Financial Guidance <sup>(1)</sup> |        |       |       |    |        |    |        |     |        |        |
|---------------------------------|--|--------|-------|-------|----|--------|----|--------|-----|--------|--------|
| (Unaudited, in millions, except |  |        | Lov   | v     |    |        |    |        |     | High   |        |
| percentages and per share data) |  | Video  | Broad | band  | -  | Total  |    | Video  | Bro | adband | Total  |
| Gross margin %                  |  | 60.0 % | 4     | 6.0 % |    | 51.1 % |    | 61.0 % |     | 47.0 % | 52.4 % |
| Gross profit                    | \$   | 24     | \$    | 32    | \$ | 56     | \$ | 31     | \$  | 38 \$  | 69     |

| Adjusted EBITDA <sup>(2)</sup> | \$<br>(8) \$ | 4\$ | (4) \$ | (2) \$ | 8\$ | 6     |
|--------------------------------|--------------|-----|--------|--------|-----|-------|
| Tax rate                       |              |     | 19 %   |        |     | 19 %  |
| Net income (loss) per share    |              | \$  | (0.06) |        | \$  | 0.02  |
| Shares <sup>(3)</sup>          |              |     | 111.7  |        |     | 115.2 |

(1) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations on Financial Guidance" below.

(2) Refer to "Adjusted EBITDA Reconciliation on Financial Guidance" below for a reconciliation to net income (loss), the most comparable GAAP measure.

(3) The guidance assumes estimated impact of redeeming the 2024 Convertible Notes and repurchases during 2024 under the Company's stock repurchase program. Diluted shares assumes stock price at \$10.68 (Q4 2023 average price).

|                                | 2024 Non-GAAP Financial Guidance <sup>(1)</sup> |         |           |        |        |           |        |  |  |
|--------------------------------|---|---------|-----------|--------|--------|-----------|--------|--|--|
| (Unaudited, in millions, exce  | pt  |         | Low       |        | High   |           |        |  |  |
| percentages and per share of   |   | Video B | Broadband | Total  | Video  | Broadband | Total  |  |  |
| Gross margin %                 |   | 60.0 %  | 46.5 %    | 50.5 % | 62.0 % | 48.5 %    | 52.5 % |  |  |
| Gross profit                   | \$  | 117 \$  | 214 \$    | 331 \$ | 130    | \$ 243 \$ | 373    |  |  |
| Adjusted EBITDA <sup>(2)</sup> | \$  | (7) \$  | 95 \$     | 88 \$  | 2      | \$ 119 \$ | 121    |  |  |
| Tax rate                       |   |         |           | 19 %   |        |           | 19 %   |  |  |
| Net income per share           |   |         | \$        | 0.49   |        | \$        | 0.72   |  |  |
| Shares <sup>(3)</sup>          |   |         |           | 114.6  |        |           | 114.6  |  |  |

(1) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations on Financial Guidance" below.

(2) Refer to "Adjusted EBITDA Reconciliation on Financial Guidance" below for a reconciliation to net income, the most comparable GAAP measure.
(3) The guidance assumes estimated impact of redeeming the 2024 Convertible Notes and repurchases during 2024 under the Company's stock repurchase program. Diluted shares assumes stock price at \$10.68 (Q4 2023 average price).

### **Conference Call Information**

Harmonic will host a conference call to discuss its financial results at 2:00 p.m. PT (5:00 p.m. ET) on Monday, January 29, 2024. The live webcast will be available on the Harmonic Investor Relations website at <a href="http://investor.harmonicinc.com">http://investor.harmonicinc.com</a>. To participate via telephone, please register in advance using this link, <a href="https://register.vevent.com/register/Bl52aab14160c44ed3aaa1715d3e4dea8e">https://register.vevent.com/register/Bl52aab14160c44ed3aaa1715d3e4dea8e</a>. A replay will be available after 5:00 p.m. PT on the same web site.

### About Harmonic Inc.

Harmonic (NASDAQ: HLIT), the worldwide leader in virtualized broadband and video delivery solutions, enables media companies and service providers to deliver ultra-high-quality video streaming and broadcast services to consumers globally. The company revolutionized broadband networking via the industry's first virtualized broadband solution, enabling cable operators to more flexibly deploy gigabit internet service to consumers' homes and mobile devices. Whether simplifying OTT video delivery via innovative cloud and software platforms, or powering the delivery of gigabit internet cable services, Harmonic is changing the way media companies and service providers monetize live and on-demand content on every screen. More information is available at <a href="http://www.harmonicinc.com">www.harmonicinc.com</a>.

### Legal Notice Regarding Forward-Looking Statements

This press release contains forward-looking statements within the meaning of Section 27A of the Securities Act of 1933 and Section 21E of the Securities Exchange Act of 1934, including statements related to our expectations regarding: net revenue, gross margins, operating expenses, operating income (loss), Adjusted EBITDA, tax expense and tax rate, and net income (loss) per diluted share, as well as our plans for our strategic review of the Video business. Our expectations regarding these matters may not materialize, and actual results in future periods are subject to risks and uncertainties that could cause actual results to differ materially from those projected. These risks include, in no particular order, the following: the market and technology trends underlying our Video and Broadband businesses will not continue to develop in their current direction or pace; the possibility that our products will not generate sales that are commensurate with our expectations or that our cost of revenue or operating expenses may exceed our expectations; the impact of general economic conditions on our sales and operations; the mix of products and services sold in various geographies and the effect it has on gross margins; delays or decreases in capital spending in the cable, satellite, telco, broadcast and media industries; customer concentration and consolidation; our ability to develop new and enhanced products in a timely manner and market acceptance of our new or existing products: losses of one or more key customers: risks associated with our international operations: exchange rate fluctuations of the currencies in which we conduct business; risks associated with our cOS™and VOS product solutions; dependence on various video and broadband industry trends; inventory management; the lack of timely availability or the impact of increases in the prices of parts or raw materials necessary to produce our products; the effect of competition, on both revenue and gross margins; difficulties associated with rapid technological changes in our markets; risks associated with unpredictable sales cycles; our dependence on contract manufacturers and sole or limited source suppliers; and the effect on our business of natural disasters. The forward-looking statements contained in this press release are also subject to other risks and uncertainties, including those more fully described in Harmonic's filings with the Securities and Exchange Commission, including our most recent Annual Report on Form 10-K for the year ended December 31, 2022, our most recent Quarterly Report on Form 10-Q and our Current Reports on Form 8-K. The forward-looking statements in this press release are based on information available to the Company as of the date hereof, and Harmonic disclaims any obligation to update any forward-looking statements.

### **Use of Non-GAAP Financial Measures**

The Company reports its financial results in accordance with accounting principles generally accepted in the United States ("GAAP" or referred to

herein as "reported"). However, management believes that certain non-GAAP financial measures provide management and other users with additional meaningful financial information that should be considered when assessing our ongoing performance. Our management regularly uses our supplemental non-GAAP financial measures internally to understand, manage and evaluate our business, establish operating budgets, set internal measurement targets and make operating decisions.

These non-GAAP measures are not in accordance with, or an alternative for, measures prepared in accordance with generally accepted accounting principles and may be different from non-GAAP measures used by other companies. In addition, these non-GAAP measures are not based on any comprehensive set of accounting rules or principles. The Company believes that non-GAAP measures have limitations in that they do not reflect all of the amounts associated with Harmonic's results of operations as determined in accordance with GAAP and that these measures should only be used to evaluate Harmonic's results of operations in conjunction with the corresponding GAAP measures.

The Company believes that the presentation of non-GAAP measures, when shown in conjunction with the corresponding GAAP measures, provides useful information to investors and management regarding financial and business trends relating to its financial condition and its historical and projected results of operations. Non-GAAP financial measures should be viewed in addition to, and not as an alternative to, the Company's reported results prepared in accordance with GAAP.

The non-GAAP measures presented here are: Gross profit, operating expenses, income (loss) from operations, non-operating expenses and net income (loss), Adjusted EBITDA (including those amounts as a percentage of revenue) and net income (loss) per diluted share. The presentation of non-GAAP information is not intended to be considered in isolation or as a substitute for results prepared in accordance with GAAP, and is not necessarily comparable to non-GAAP results published by other companies. A reconciliation of the historical non-GAAP financial measures discussed in this press release to the most directly comparable historical GAAP financial measures is included with the financial statements provided with this press release. The non-GAAP adjustments described below have historically been excluded from our GAAP financial measures.

Our non-GAAP financial measures reflect adjustments based on the following items, as well as the related income tax effects:

Stock-based compensation - Although stock-based compensation is a key incentive offered to our employees, we continue to evaluate our business performance excluding stock-based compensation expenses. We believe that management is limited in its ability to project the impact stock-based compensation would have on our operating results. In addition, for comparability purposes, we believe it is useful to provide a non-GAAP financial measure that excludes stock-based compensation in order to better understand the long-term performance of our core business and to facilitate the comparison of our results to the results of our peer companies.

Restructuring and related charges - Harmonic from time to time incurs restructuring charges which primarily consist of employee severance, one-time termination benefits related to the reduction of its workforce, lease exit costs, and other costs. These charges are associated with material business shifts. We exclude these items because we do not believe they are reflective of our ongoing long-term business and operating results.

Non-cash interest expense and other expenses related to convertible notes and other debt - We record the amortization of issuance costs as non-cash interest expense. We believe that excluding these costs provides meaningful supplemental information regarding operational performance and liquidity, along with enhancing investors' ability to view the Company's results from management's perspective. In addition, we believe excluding these costs from the non-GAAP measures facilitates comparisons to our historical operating results and comparisons to peer company operating results.

Gain and losses on equity investments - We exclude the gain and losses from the sale of our equity investments in calculating our non-GAAP financial measures. We exclude these items because we do not believe they are reflective of our ongoing long-term business and operating results.

Discrete tax items and tax effect of non-GAAP adjustments - The income tax effect of non-GAAP adjustments relates to the tax effect of the adjustments that we incorporate into non-GAAP financial measures in order to provide a more meaningful measure of non-GAAP net income.

Depreciation - Depreciation expense, along with interest, tax and stock-based compensation expense, and restructuring charges, is excluded from Adjusted EBITDA because we do not believe depreciation and the other items relate to the ordinary course of our business or are reflective of our underlying business performance.

Non-recurring advisory fees - There were non-recurring costs that we excluded from non-GAAP results relating to professional accounting, tax and legal fees associated with strategic corporate initiatives, including assessing corporate structure and organization, as we seek to optimize value for our business.

### Harmonic Inc. Preliminary Condensed Consolidated Balance Sheets (Unaudited, in thousands, except par value)

|   | Decen | nber 31, 2023 Decem | nber 31, 2022 |
|---|-------|---------------------|---------------|
| ASSETS                                    |       |                     |               |
| Current assets:                           |       |                     |               |
| Cash and cash equivalents                 | \$    | 84,269 \$           | 89,586        |
| Accounts receivable, net                  |       | 141,531             | 108,427       |
| Inventories                               |       | 83,982              | 120,949       |
| Prepaid expenses and other current assets |       | 20,950              | 26,337        |
| Total current assets                      |       | 330,732             | 345,299       |
| Property and equipment, net               |       | 36,683              | 39,814        |
| Operating lease right-of-use assets, net  |       | 20,817              | 25,469        |
| Goodwill                                  |       | 239,150             | 237,739       |
| Deferred income taxes                     |       | 104,707             | 11,776        |
| Other non-current assets                  |       | 36,117              | 49,921        |

| Total assets   | \$ | 768,206 \$  | 710,018     |
|--|----|-------------|-------------|
| LIABILITIES AND STOCKHOLDERS' EQUITY   |    |             |             |
| Current liabilities:   |    |             |             |
| Convertible debt, current  | \$ | 114,880 \$  | 113,981     |
| Other debts, current   |    | 4,918       | 4,756       |
| Accounts payable   |    | 38,562      | 67,455      |
| Deferred revenue   |    | 46,217      | 62,383      |
| Operating lease liabilities, current   |    | 6,793       | 6,773       |
| Other current liabilities  |    | 61,024      | 66,724      |
| Total current liabilities  |    | 272,394     | 322,072     |
| Other debts, non-current   |    | 10,495      | 11,161      |
| Operating lease liabilities, non-current   |    | 18,965      | 24,110      |
| Other non-current liabilities  |    | 29,478      | 28,169      |
| Total liabilities  |    | 331,332     | 385,512     |
| Stockholders' equity:  |    |             |             |
| Preferred stock, \$0.001 par value, 5,000 shares authorized; no shares issued or outstanding |    | _           | _           |
| Common stock, \$0.001 par value, 150,000 shares authorized; 112,407 and 109,871              |    |             |             |
| shares issued and outstanding at December 31, 2023 and December 31, 2022, respectively       |    | 112         | 110         |
| Additional paid-in capital   |    | 2,405,043   | 2,380,651   |
| Accumulated deficit  |    | (1,962,575) | (2,046,569) |
| Accumulated other comprehensive loss   |    | (5,706)     | (9,686)     |
| Total stockholders' equity   |    | 436,874     | 324,506     |
| Total liabilities and stockholders' equity   | \$ | 768,206 \$  | 710,018     |

### Harmonic Inc.

## Preliminary Condensed Consolidated Statements of Operations (Unaudited, in thousands, except per share data)

|   |       | Three Mont    | hs  | Ended          |      | Year Ended     |       |               |  |
|---|-------|---------------|-----|----------------|------|----------------|-------|---------------|--|
|   | Decem | nber 31, 2023 | Dec | ember 31, 2022 | Dece | ember 31, 2023 | Decer | nber 31, 2022 |  |
| Revenue:                                  |       |               |     |                |      |                |       |               |  |
| Appliance and integration                 | \$    | 125,197       | \$  | 122,513        | \$   | 435,878        | \$    | 473,806       |  |
| SaaS and service                          |       | 41,895        |     | 41,821         |      | 172,029        |       | 151,151       |  |
| Total net revenue                         |       | 167,092       |     | 164,334        |      | 607,907        |       | 624,957       |  |
| Cost of revenue:                          |       |               |     |                |      |                |       |               |  |
| Appliance and integration                 |       | 70,596        |     | 65,372         |      | 236,773        |       | 259,027       |  |
| SaaS and service                          |       | 14,629        |     | 13,265         |      | 58,589         |       | 50,046        |  |
| Total cost of revenue                     |       | 85,225        |     | 78,637         |      | 295,362        |       | 309,073       |  |
| Total gross profit                        |       | 81,867        |     | 85,697         |      | 312,545        |       | 315,884       |  |
| Operating expenses:                       |       |               |     |                |      |                |       |               |  |
| Research and development                  |       | 30,252        |     | 31,088         |      | 126,282        |       | 120,307       |  |
| Selling, general and administrative       |       | 41,982        |     | 36,927         |      | 163,282        |       | 146,717       |  |
| Restructuring and related charges         |       | _             |     | 1,205          |      | 809            |       | 3,341         |  |
| Total operating expenses                  |       | 72,234        |     | 69,220         |      | 290,373        |       | 270,365       |  |
| Income from operations                    |       | 9,633         |     | 16,477         |      | 22,172         |       | 45,519        |  |
| Interest expense, net                     |       | (571)         |     | (929)          |      | (2,696)        |       | (5,040)       |  |
| Other income (expense), net               |       | (249)         |     | (212)          |      | (335)          |       | 4,006         |  |
| Income before income taxes                |       | 8,813         |     | 15,336         |      | 19,141         |       | 44,485        |  |
| Provision for (benefit from) income taxes |       | (75,028)      |     | 9,205          |      | (64,853)       |       | 16,303        |  |
| Net income                                | \$    | 83,841        | \$  | 6,131          | \$   | 83,994         | \$    | 28,182        |  |
| Net income per share:                     |       |               |     |                |      |                |       |               |  |
| Basic                                     | \$    | 0.75          | \$  | 0.06           | \$   | 0.75           | \$    | 0.27          |  |
| Diluted                                   | \$    | 0.72          | \$  | 0.05           | \$   | 0.72           | \$    | 0.25          |  |
| Weighted average shares outstanding:      |       |               |     |                |      |                |       |               |  |
| Basic                                     |       | 112,294       |     | 106,988        |      | 111,651        |       | 105,080       |  |
| Diluted                                   |       | 115,691       |     | 117,301        |      | 117,359        |       | 112,378       |  |

### Harmonic Inc.

## Preliminary Condensed Consolidated Statements of Cash Flows

(Unaudited, in thousands)

|  |       | Year Ended          |               |
|--|-------|---------------------|---------------|
|  | Decen | nber 31, 2023 Decem | nber 31, 2022 |
| Cash flows from operating activities:  |       |                     |               |
| Net income   | \$    | 83,994 \$           | 28,182        |
| Adjustments to reconcile net income to net cash provided by operating activities | :     |                     |               |
| Depreciation   |       | 12,255              | 12,260        |
| Stock-based compensation   |       | 27,329              | 25,212        |
| Amortization of convertible debt discount  |       | 899                 | 1,171         |
| Amortization of warrant  |       | 870                 | 1,734         |
| Foreign currency remeasurement   |       | 1,453               | (2,685)       |
| Deferred income taxes, net   |       | (92,856)            | 4,894         |
| Provision for expected credit losses and returns                                 |       | 2,778               | 1,954         |
| Provision for excess and obsolete inventories                                    |       | 7,396               | 5,988         |
| Gain on sale of investment in equity securities                                  |       | —                   | (4,370)       |
| Other adjustments  |       | 151                 | 513           |
| Changes in operating assets and liabilities:                                     |       |                     |               |
| Accounts receivable  |       | (35,473)            | (23,136)      |
| Inventories  |       | 35,403              | (54,431)      |
| Other assets   |       | 25,483              | (8,402)       |
| Accounts payable   |       | (29,358)            | 5,837         |
| Deferred revenues  |       | (20,823)            | 2,610         |
| Other liabilities  |       | (12,442)            | 8,145         |
| Net cash provided by operating activities  |       | 7,059               | 5,476         |
| Cash flows from investing activities:  |       |                     |               |
| Purchases of investments   |       | (6,305)             | —             |
| Proceeds from maturities of investments  |       | 6,305               | —             |
| Proceeds from sale of investment   |       | _                   | 7,962         |
| Purchases of property and equipment  |       | (8,475)             | (9,250)       |
| Net cash used in investing activities  |       | (8,475)             | (1,288)       |
| Cash flows from financing activities:  |       |                     |               |
| Payment of convertible debt  |       | —                   | (37,707)      |
| Payments for debt issuance costs   |       | (1,025)             | —             |
| Repurchase of common stock   |       | 3,835               | 3,499         |
| Proceeds from other debts  |       | (4,865)             | (4,583)       |
| Repayment of other debts   |       | _                   | (5,133)       |
| Proceeds from common stock issued to employees                                   |       | 6,558               | 7,092         |
| Taxes paid related to net share settlement of equity awards                      |       | (9,493)             | (6,301)       |
| Net cash used in financing activities  |       | (4,990)             | (43,133)      |
| Effect of exchange rate changes on cash and cash equivalents                     |       | 1,089               | (4,900)       |
| Net decrease in cash and cash equivalents  |       | (5,317)             | (43,845)      |
| Cash and cash equivalents at beginning of period                                 |       | 89,586              | 133,431       |
| Cash and cash equivalents at end of period                                       | \$    | 84,269 \$           | 89,586        |

## Harmonic Inc. Preliminary GAAP Revenue Information (Unaudited, in thousands, except percentages)

|           |     | Three Months Ended |       |       |          |       |             |        |  |  |  |
|-----------|-----|--------------------|-------|-------|----------|-------|-------------|--------|--|--|--|
|           | Dec | ember 31,          | 2023  | Septe | mber 29, | 2023  | December 31 | , 2022 |  |  |  |
| Geography |     |                    |       |       |          |       |             |        |  |  |  |
| Americas  | \$  | 129,406            | 77 %  | \$    | 91,221   | 72 %  | \$ 125,638  | 76 %   |  |  |  |
| EMEA      |     | 30,041             | 18 %  |       | 28,465   | 22 %  | 29,250      | 18 %   |  |  |  |
| APAC      |     | 7,645              | 5 %   |       | 7,517    | 6 %   | 9,446       | 6 %    |  |  |  |
| Total     | \$  | 167,092            | 100 % | \$    | 127,203  | 100 % | \$ 164,334  | 100 %  |  |  |  |

| Market              |            |                  |                  |               |
|---------------------|------------|------------------|------------------|---------------|
| Service Provider    | \$         | 128,566 77 % \$  | 87,747 69 % \$   | 110,092 67 %  |
| Broadcast and Media | ۱ <u> </u> | 38,526 23 %      | 39,456 31 %      | 54,242 33 %   |
| Total               | \$         | 167,092 100 % \$ | 127,203 100 % \$ | 164,334 100 % |

|                     |      | Twel     | ve Mor | ths Ended   |        |
|---------------------|------|----------|--------|-------------|--------|
|                     | Dece | ember 31 | , 2023 | December 31 | , 2022 |
| Geography           |      |          |        |             |        |
| Americas            | \$   | 447,700  | 74 %   | \$ 452,869  | 73 %   |
| EMEA                |      | 127,689  | 21 %   | 133,095     | 21 %   |
| APAC                |      | 32,518   | 5 %    | 38,993      | 6 %    |
| Total               | \$   | 607,907  | 100 %  | \$ 624,957  | 100 %  |
| Market              |      |          |        |             |        |
| Service Provider    | \$   | 443,005  | 73 %   | \$ 408,138  | 65 %   |
| Broadcast and Media |      | 164,902  | 27 %   | 216,819     | 35 %   |
| Total               | \$   | 607,907  | 100 %  | \$ 624,957  | 100 %  |

## Harmonic Inc. Preliminary Segment Information (Unaudited, in thousands, except percentages)

| Three Months Ended December 31, 2023 |  |
|--------------------------------------|--|
|                                      |  |

|                |    | Video                | В  | roadband              | Segment<br>asures    | Adjustr | nents <sup>(1)</sup> | C  | solidated<br>GAAP<br>easures |
|----------------|----|----------------------|----|-----------------------|----------------------|---------|----------------------|----|------------------------------|
| Net revenue    | \$ | 51,863               | \$ | 115,229               | \$<br>167,092        | \$      | _                    | \$ | 167,092                      |
| Gross profit   |    | 33,491 <sup>(1</sup> | )  | 48,803 (1)            | 82,294 <sup>(1</sup> | )       | (427)                |    | 81,867                       |
| Gross margin % | 6  | 64.6 % <sup>(1</sup> | 1) | 42.4 % <sup>(1)</sup> | 49.3 % (1            | 1)      |                      |    | 49.0 %                       |

|                |    |           |     | Three Months          | s En  | ded Septem           | ber 29, 2 | 2023                 |               |
|----------------|----|-----------|-----|-----------------------|-------|----------------------|-----------|----------------------|---------------|
|                |    |           |     | -                     | Total | Sogmont              |           | (                    | <br>solidated |
|                |    | Video     | Bro | badband               |       | Segment<br>asures    | Adjust    | ments <sup>(1)</sup> | asures        |
| Net revenue    | \$ | 51,397    | \$  | 75,806                | \$    | 127,203              | \$        | _                    | \$<br>127,203 |
| Gross profit   |    | 29,241 (* | 1)  | 33,763 <sup>(1)</sup> |       | 63,004 (1            | )         | (1,320)              | 61,684        |
| Gross margin 🤅 | %  | 56.9 % (  | 1)  | 44.5 % <sup>(1)</sup> |       | 49.5 % <sup>(1</sup> | 1)        |                      | 48.5 %        |

|              |    |           |     | Three Month           | ns En | ded Decem            | ber 31, 20 | )22                  |    |                             |
|--------------|----|-----------|-----|-----------------------|-------|----------------------|------------|----------------------|----|-----------------------------|
|              |    | Video     | Bre | oadband               |       | Segment<br>asures    | Adjustn    | nents <sup>(1)</sup> | C  | solidated<br>GAAP<br>asures |
| Net revenue  | \$ | 68,308    | \$  | 96,026                | \$    | 164,334              | \$         | —                    | \$ | 164,334                     |
| Gross profit |    | 40,939 (´ | 1)  | 45,741 <sup>(1)</sup> |       | 86,680 <sup>(1</sup> | )          | (983)                |    | 85,697                      |
| Gross margin | %  | 59.9 % (  | 1)  | 47.6 % <sup>(1)</sup> |       | 52.7 % <sup>(1</sup> | )          |                      |    | 52.1 %                      |

|              |    |                       |    | Twelve Mont            | ths Er | nded Decem            | nber 31, 1 | 2023                 |     |           |
|--------------|----|-----------------------|----|------------------------|--------|-----------------------|------------|----------------------|-----|-----------|
|              |    |                       |    |                        |        |                       |            | (                    | Con | solidated |
|              |    |                       |    |                        | Total  | Segment               |            |                      |     | GAAP      |
|              |    | Video                 | Bi | roadband               | Me     | asures                | Adjust     | ments <sup>(1)</sup> | Me  | easures   |
| Net revenue  | \$ | 219,425               | \$ | 388,482                | \$     | 607,907               | \$         | _                    | \$  | 607,907   |
| Gross profit |    | 133,649 <sup>(1</sup> | )  | 181,932 <sup>(1)</sup> |        | 315,581 <sup>(1</sup> | )          | (3,036)              |     | 312,545   |
| Gross margin | %  | 60.9 % (              | 1) | 46.8 % <sup>(1)</sup>  |        | 51.9 % (1             | 1)         |                      |     | 51.4 %    |

Twelve Months Ended December 31, 2022

|                |    |                       |    |                        | Total | Segment               |        |                       |    | solidated<br>GAAP |
|----------------|----|-----------------------|----|------------------------|-------|-----------------------|--------|-----------------------|----|-------------------|
|                |    | Video                 | В  | roadband               |       | easures               | Adjust | tments <sup>(1)</sup> | Me | easures           |
| Net revenue    | \$ | 274,189               | \$ | 350,768                | \$    | 624,957               | \$     | —                     | \$ | 624,957           |
| Gross profit   |    | 165,618 <sup>(*</sup> | 1) | 153,031 <sup>(1)</sup> |       | 318,649 <sup>(1</sup> | )      | (2,765)               |    | 315,884           |
| Gross margin 🤅 | %  | 60.4 % (              | 1) | 43.6 % <sup>(1)</sup>  |       | 51.0 % (1             | 1)     |                       |    | 50.5 %            |

(1) Segment gross margin and segment gross profit are Non-GAAP financial measures. Refer to "Use of Non-GAAP Financial Measures" above and "GAAP to Non-GAAP Reconciliations".

## Harmonic Inc. GAAP to Non-GAAP Reconciliations (Unaudited) (in thousands, except percentages and per share data)

|   | Three Months Ended December 31, 2023 |    |        |    |         |       |        |          |            |    |         |  |
|---|--------------------------------------|----|--------|----|---------|-------|--------|----------|------------|----|---------|--|
|   | Total                                |    |        |    |         | Tota  | l      |          |            |    |         |  |
|   | _                                    |    | Gross  |    | erating | Incom |        | Non-oper | •          |    | Net     |  |
|   | Revenue                              |    | Profit | Ex | pense   | Opera | tions  | Expense  | , net      | In | come    |  |
|   | \$                                   |    |        |    |         |       |        |          | ( <b>)</b> |    |         |  |
| GAAP  | 167,092                              | \$ | 81,867 | \$ | 72,234  | \$    | 9,633  | \$       | (820)      | \$ | 83,841  |  |
| Stock-based compensation                        | —                                    |    | 454    |    | (6,151) |       | 6,605  |          | _          |    | 6,605   |  |
| Restructuring and related charges               | _                                    |    | (27)   |    | —       |       | (27)   |          | —          |    | (27)    |  |
| Non-recurring advisory fees                     | _                                    |    |        |    | (2,702) |       | 2,702  |          | _          |    | 2,702   |  |
| Non-cash interest and other expenses related to |                                      |    |        |    |         |       |        |          |            |    |         |  |
| convertible notes                               | _                                    |    |        |    | _       |       | _      |          | 233        |    | 233     |  |
| Discrete tax items and tax effect of non-GAAP   |                                      |    |        |    |         |       |        |          |            |    | 70.000  |  |
| adjustments                                     |                                      |    | _      |    | _       |       | _      |          | _          |    | 78,693) |  |
| Total adjustments                               |                                      |    | 427    |    | (8,853) |       | 9,280  |          | 233        | (  | 69,180) |  |
|   | \$                                   |    |        |    |         |       |        |          |            |    |         |  |
| Non-GAAP  | 167,092                              | \$ | 82,294 | \$ | 63,381  | \$    | 18,913 | \$       | (587)      | \$ | 14,661  |  |
| As a % of revenue (GAAP)                        |                                      |    | 49.0 % |    | 43.2 %  |       | 5.8 %  |          | (0.5) %    |    | 50.2 %  |  |
| As a % of revenue (Non-GAAP)                    |                                      |    | 49.3 % |    | 37.9 %  |       | 11.3 % |          | (0.4) %    |    | 8.8 %   |  |
| Diluted net income per share:                   |                                      |    |        |    |         |       |        |          |            |    |         |  |
| GAAP  |                                      |    |        |    |         |       |        |          | =          | \$ | 0.72    |  |
| Non-GAAP  |                                      |    |        |    |         |       |        |          | =          | \$ | 0.13    |  |
| Shares used in per share calculation:           |                                      |    |        |    |         |       |        |          |            |    |         |  |
| GAAP and Non-GAAP                               |                                      |    |        |    |         |       |        |          | =          | ,  | 115,691 |  |

|   |         | Th              | ree Months I                  | Ended S | eptember                 | 29, 2023                   |         |    |                      |
|---|---------|-----------------|-------------------------------|---------|--------------------------|----------------------------|---------|----|----------------------|
|   | Revenue | Gross<br>Profit | Total<br>Operating<br>Expense | fr      | e (Loss)<br>om<br>ations | Tota<br>Non-ope<br>Expense | rating  | In | Net<br>come<br>_oss) |
|   | \$      |                 | \$                            |         |                          |                            |         |    |                      |
| GAAP  | 127,203 | \$<br>61,684    | 70,287                        | \$      | (8,603)                  | \$                         | (276)   | \$ | (6,495)              |
| Stock-based compensation  | —       | 606             | (6,635)                       |         | 7,241                    |                            | _       |    | 7,241                |
| Restructuring and related charges   | —       | 714             | (362)                         |         | 1,076                    |                            | _       |    | 1,076                |
| Non-recurring advisory fees   | —       | _               | (364)                         |         | 364                      |                            | _       |    | 364                  |
| Non-cash interest and other expenses related to<br>convertible notes<br>Discrete tax items and tax effect of non-GAAP | _       | _               | _                             |         | _                        |                            | 226     |    | 226                  |
| adjustments   | _       | _               | _                             |         | _                        |                            | _       |    | (2,390)              |
| Total adjustments   |         | 1,320           | (7,361)                       |         | 8,681                    |                            | 226     |    | 6,517                |
|   | \$      |                 | \$                            |         |                          |                            |         |    |                      |
| Non-GAAP  | 127,203 | \$<br>63,004    | 62,926                        | \$      | 78                       | \$                         | (50)    | \$ | 22                   |
| As a % of revenue (GAAP)  |         | 48.5 %          | 55.3 %                        |         | (6.8) %                  |                            | (0.2) % |    | (5.1) %              |
| As a % of revenue (Non-GAAP)  |         | 49.5 %          | 49.5 %                        |         | 0.1 %                    |                            | — %     | ,  | — %                  |
| Diluted net income (loss) per share:  |         |                 |                               |         |                          |                            |         |    |                      |

GAAP

## Non-GAAP

# Shares used in per share calculation: GAAP

Non-GAAP

|  |         |    | Th     | ree Months E | Ended D | ecember | 31, 2022 |         |     |         |
|--|---------|----|--------|--------------|---------|---------|----------|---------|-----|---------|
|  |         |    |        | Total        |         |         | Tota     | al      |     |         |
|  |         |    | iross  | Operating    |         | e from  | Non-ope  | •       | I   | Net     |
|  | Revenue | F  | Profit | Expense      | Opera   | ations  | Expense  | e, net  | Inc | come    |
|  | \$      |    |        | \$           |         |         |          |         |     |         |
| GAAP   | 164,334 | \$ | 85,697 | 69,220       | \$      | 16,477  | \$       | (1,141) | \$  | 6,131   |
| Stock-based compensation   | —       |    | 541    | (5,050)      |         | 5,591   |          |         |     | 5,591   |
| Restructuring and related charges                                    | —       |    | 442    | (1,205)      |         | 1,647   |          | 17      |     | 1,664   |
| Non-cash interest and other expenses related to<br>convertible notes | _       |    | _      | _            |         | _       |          | 274     |     | 274     |
| Discrete tax items and tax effect of non-GAAP<br>adjustments         |         |    | _      | _            |         | _       |          |         |     | 6,233   |
| Total adjustments  |         |    | 983    | (6,255)      |         | 7,238   |          | 291     |     | 13,762  |
|  | \$      |    |        | \$           |         |         |          |         |     |         |
| Non-GAAP   | 164,334 | \$ | 86,680 | 62,965       | \$      | 23,715  | \$       | (850)   | \$  | 19,893  |
| As a % of revenue (GAAP)   |         |    | 52.1 % | 42.1 %       |         | 10.0 %  |          | (0.7) % |     | 3.7 %   |
| As a % of revenue (Non-GAAP)   |         |    | 52.7 % | 38.3 %       |         | 14.4 %  |          | (0.5) % |     | 12.1 %  |
| Diluted net income per share:  |         |    |        |              |         |         |          |         |     |         |
| GAAP   |         |    |        |              |         |         |          | -       | \$  | 0.05    |
| Non-GAAP   |         |    |        |              |         |         |          | _       | \$  | 0.17    |
| Shares used in per share calculation:                                |         |    |        |              |         |         |          | -       |     |         |
| GAAP and Non-GAAP  |         |    |        |              |         |         |          | =       | 1   | 117,301 |

|  |         | Tw              | elve Months          | Ended Decembe | r 31, 2023                    |              |
|--|---------|-----------------|----------------------|---------------|-------------------------------|--------------|
|  |         | Green           | Total                | Income from   | Total                         | Net          |
|  | Revenue | Gross<br>Profit | Operating<br>Expense | Operations    | Non-operating<br>Expense, net | Income       |
|  | \$      |                 | \$                   | -             | •                             |              |
| GAAP   | 607,907 | \$ 312,545      | 290,373              | \$ 22,172     | \$ (3,031                     | ) \$ 83,994  |
| Stock-based compensation   | _       | 2,349           | (24,980)             | 27,329        | -                             | - 27,329     |
| Restructuring and related charges                                    | _       | 687             | (445)                | 1,132         | -                             | — 1,132      |
| Non-recurring advisory fees  | _       |                 | (5,201)              | 5,201         | -                             | - 5,201      |
| Non-cash interest and other expenses related to<br>convertible notes | _       | _               | · _                  | _             | 90                            | 5 905        |
| Discrete tax items and tax effect of non-GAAP<br>adjustments         |         |                 |                      |               | _                             | — (75,595)   |
| Total adjustments  |         | 3,036           | (30,626)             | 33,662        | 90                            | 5 (41,028)   |
|  | \$      |                 | \$                   |               |                               |              |
| Non-GAAP   | 607,907 | \$ 315,581      | 259,747              | \$ 55,834     | \$ (2,126                     | 6) \$ 42,966 |
| As a % of revenue (GAAP)   |         | 51.4 %          | 47.8 %               | 3.6 %         | (0.5) 9                       | % 13.8 %     |
| As a % of revenue (Non-GAAP)   |         | 51.9 %          | 42.7 %               | 9.2 %         | (0.3) 9                       | % 7.1 %      |
| Diluted net income per share:  |         |                 |                      |               |                               |              |
| GAAP   |         |                 |                      |               |                               | \$ 0.72      |
| Non-GAAP   |         |                 |                      |               |                               | \$ 0.37      |
| Shares used in per share calculation:                                |         |                 |                      |               |                               |              |
| GAAP and Non-GAAP  |         |                 |                      |               |                               | 117,359      |
|  |         |                 |                      |               |                               |              |

|         | T      | welve Months | Ended Decembe | er 31, 2022   |        |
|---------|--------|--------------|---------------|---------------|--------|
|         |        | Total        |               | Total         |        |
|         | Gross  | Operating    | Income from   | Non-operating | Net    |
| Revenue | Profit | Expense      | Operations    | Expense, net  | Income |

\$ 0.00

=

|  | \$      |               | \$       |              |                  |         |
|--|---------|---------------|----------|--------------|------------------|---------|
| GAAP   | 624,957 | \$<br>315,884 | 270,365  | \$<br>45,519 | \$<br>(1,034) \$ | 28,182  |
| Stock-based compensation   | —       | 2,232         | (22,980) | 25,212       | —                | 25,212  |
| Restructuring and related charges                                    | —       | 533           | (3,341)  | 3,874        | 17               | 3,891   |
| Gain on sale of equity investment                                    | —       | —             | _        | —            | (4,349)          | (4,349) |
| Non-cash interest and other expenses related to<br>convertible notes | _       | _             | _        | _            | 1,173            | 1,173   |
| Discrete tax items and tax effect of non-GAAP<br>adjustments         |         | _             | _        | _            | _                | 7,149   |
| Total adjustments  |         | 2,765         | (26,321) | 29,086       | (3,159)          | 33,076  |
|  | \$      |               | \$       |              |                  |         |
| Non-GAAP   | 624,957 | \$<br>318,649 | 244,044  | \$<br>74,605 | \$<br>(4,193) \$ | 61,258  |
| As a % of revenue (GAAP)   |         | 50.5 %        | 43.3 %   | 7.3 %        | (0.2) %          | 4.5 %   |
| As a % of revenue (Non-GAAP)   |         | 51.0 %        | 39.0 %   | 11.9 %       | (0.7) %          | 9.8 %   |
| Diluted net income per share:  |         |               |          |              |                  |         |
| GAAP   |         |               |          |              | \$               | 0.25    |
| Non-GAAP   |         |               |          |              | \$               | 0.55    |
| Shares used in per share calculation:                                |         |               |          |              |                  |         |
| GAAP and Non-GAAP  |         |               |          |              |                  |         |

## Harmonic Inc. Calculation of Adjusted EBITDA by Segment (Unaudited) (In thousands)

|   | Three Months Ended December 31, 2023 |               |    |         |  |  |  |  |  |  |
|---|--------------------------------------|---------------|----|---------|--|--|--|--|--|--|
|   |                                      | Video Broadba |    |         |  |  |  |  |  |  |
| Income (loss) from operations $^{(1)}$  | \$                                   | (1,355)       | \$ | 20,268  |  |  |  |  |  |  |
| Depreciation                            |                                      | 1,283         |    | 1,794   |  |  |  |  |  |  |
| Other non-operating expenses, net       |                                      | (89)          |    | (160)   |  |  |  |  |  |  |
| Adjusted EBITDA <sup>(2)</sup>          | \$                                   | (161)         | \$ | 21,902  |  |  |  |  |  |  |
| Revenue                                 | \$                                   | 51,863        | \$ | 115,229 |  |  |  |  |  |  |
| Adjusted EBITDA margin % <sup>(2)</sup> |                                      | (0.3) %       |    | 19.0 %  |  |  |  |  |  |  |

## Three Months Ended September 29, 2023

|  | ١  | adband  |    |        |
|--|----|---------|----|--------|
| Income (loss) from operations <sup>(1)</sup> | \$ | (6,050) | \$ | 6,128  |
| Depreciation                                 |    | 1,343   |    | 1,746  |
| Other non-operating expenses, net            |    | 132     |    | 211    |
| Adjusted EBITDA <sup>(2)</sup>               | \$ | (4,575) | \$ | 8,085  |
| Revenue                                      | \$ | 51,397  | \$ | 75,806 |
| Adjusted EBITDA margin % $(2)$               |    | (8.9) % |    | 10.7 % |

|  | Three M | Ionths Ended I | Decem     | ber 31, 2022  |  |
|--|---------|----------------|-----------|---------------|--|
|  | ,       | Video          | Broadband |               |  |
| Income from operations <sup>(1)</sup>        | \$      | 5,005          | \$        | 18,710        |  |
| Depreciation                                 |         | 1,431          |           | 1,604         |  |
| Other non-operating expenses, net            |         | (86)           |           | (109)         |  |
| Adjusted EBITDA <sup>(2)</sup>               | \$      | 6,350          | \$        | 20,205        |  |
| Revenue                                      | \$      | 68,308         | \$        | 96,026        |  |
| Adjusted EBITDA margin % <sup>(2)</sup>      |         | 9.3 %          |           | 21.0 %        |  |
|  | Twelve  | Months Ended   | Decen     | nber 31, 2023 |  |
|  |         | Video          | Bro       | oadband       |  |
| Income (loss) from operations <sup>(1)</sup> | \$      | (8,741)        | \$        | 64,575        |  |
| Depreciation                                 |         | 5,400          |           | 6,855         |  |
| Other non-operating expenses, net            |         | (131)          |           | (204)         |  |
| Adjusted EBITDA <sup>(2)</sup>               | \$      | (3,472)        | \$        | 71,226        |  |
| Revenue                                      | \$      | 219,425        | \$        | 388,482       |  |
| Adjusted EBITDA margin % <sup>(2)</sup>      |         | (1.6) %        |           | 18.3 %        |  |

|   | Decem | December 31, 2022 |     |         |  |
|---|-------|-------------------|-----|---------|--|
|   | ,     | Video             | Bro | adband  |  |
| Income from operations <sup>(1)</sup>   | \$    | 22,322            | \$  | 52,283  |  |
| Depreciation                            |       | 6,044             |     | 6,216   |  |
| Other non-operating expenses, net       |       | (148)             |     | (178)   |  |
| Adjusted EBITDA <sup>(2)</sup>          | \$    | 28,218            | \$  | 58,321  |  |
| Revenue                                 | \$    | 274,189           | \$  | 350,768 |  |
| Adjusted EBITDA margin % <sup>(2)</sup> |       | 10.3 %            |     | 16.6 %  |  |

(1) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations" above.

(2) Adjusted EBITDA and Adjusted EBITDA margin are Non-GAAP financial measures. Refer below for the reconciliation of consolidated adjusted EBITDA to net income (loss), the most directly comparable GAAP measure.

### Harmonic Inc. Preliminary Net Income (Loss) to Consolidated Segment Adjusted EBITDA Reconciliation (Unaudited) (In thousands)

|  |       | -            | Three M | onths Ended    |       |              |
|--|-------|--------------|---------|----------------|-------|--------------|
|  | Decem | ber 31, 2023 | Septem  | ber 29, 2023 I | Decem | ber 31, 2022 |
| Net income (loss) (GAAP)                               | \$    | 83,841       | \$      | (6,495)        | \$    | 6,131        |
| Provision for (benefit from) income taxes              |       | (75,028)     |         | (2,384)        |       | 9,205        |
| Interest expense, net                                  |       | 571          |         | 619            |       | 929          |
| Depreciation   |       | 3,077        |         | 3,089          |       | 3,035        |
| EBITDA   |       | 12,461       |         | (5,171)        |       | 19,300       |
| Adjustments  |       |              |         |                |       |              |
| Stock-based compensation                               |       | 6,605        |         | 7,241          |       | 5,591        |
| Restructuring and related charges                      |       | (27)         |         | 1,076          |       | 1,664        |
| Non-recurring advisory fees                            |       | 2,702        |         | 364            |       |              |
| Total consolidated segment adjusted EBITDA (Non-GAAP)  | \$    | 21,741       | \$      | 3,510          | \$    | 26,555       |
| Revenue  | \$    | 167,092      | \$      | 127,203        | \$    | 164,334      |
| Net income (loss) margin (GAAP)                        |       | 50.2 %       |         | (5.1) %        |       | 3.7 %        |
| Consolidated segment adjusted EBITDA margin (Non-GAAP) |       | 13.0 %       |         | 2.8 %          |       | 16.2 %       |

|  |       | Twelve Mor   | ths En | ded          |
|--|-------|--------------|--------|--------------|
|  | Decem | ber 31, 2023 | Decem  | ber 31, 2022 |
| Net income (GAAP)                                      | \$    | 83,994       | \$     | 28,182       |
| Provision for (benefit from) income taxes              |       | (64,853)     |        | 16,303       |
| Interest expense, net                                  |       | 2,696        |        | 5,040        |
| Depreciation   |       | 12,255       |        | 12,260       |
| EBITDA   |       | 34,092       |        | 61,785       |
| Adjustments  |       |              |        |              |
| Stock-based compensation                               |       | 27,329       |        | 25,212       |
| Restructuring and related charges                      |       | 1,132        |        | 3,891        |
| Non-recurring advisory fees                            |       | 5,201        |        | —            |
| Gain on sale of equity investment                      |       | _            |        | (4,349)      |
| Total consolidated segment adjusted EBITDA (Non-GAAP)  | \$    | 67,754       | \$     | 86,539       |
| Revenue  | \$    | 607,907      | \$     | 624,957      |
| Net income margin (GAAP)                               |       | 13.8 %       |        | 4.5 %        |
| Consolidated segment adjusted EBITDA margin (Non-GAAP) |       | 11.1 %       |        | 13.8 %       |

Harmonic Inc. GAAP to Non-GAAP Reconciliations on Financial Guidance (Unaudited) (In millions, except percentages and per share data)

|                                       | Q1 2024 Financial Guidance <sup>(1)</sup> |     |    |             |         |              |      |      |             |      |      |             |        |
|---------------------------------------|---|-----|----|-------------|---------|--------------|------|------|-------------|------|------|-------------|--------|
|                                       |   |     |    |             | Т       | otal Operat  | ting | In   | come (Los   | ss)  |      |             |        |
|                                       | Revenue                                   | e   | (  | Gross Pro   | fit     | Expense      | ł    | fro  | m Operatio  | ons  | Net  | t Income (  | Loss)  |
| GAAP                                  | \$<br>110 to \$                           | 130 | \$ | 55 to \$    | 68 \$   | 70 to \$     | 72   | \$   | (15) to \$  | (5)  | \$   | (13) to \$  | (5)    |
| Stock-based compensation expense      | _   |     |    | 1           |         | (6)          |      |      | 7           |      |      | 7           |        |
| Non-recurring advisory fees           | —   |     |    | —           |         | (1)          |      |      | 1           |      |      | 1           |        |
| Tax effect of non-GAAP adjustments    | _   |     |    | _           |         | _            |      |      |             |      |      | (1) to      | (1)    |
| Total adjustments                     |   |     |    | 1           |         | (7)          |      |      | 8           |      |      | 7 to        | 7      |
| Non-GAAP                              | \$<br>110 to \$                           | 130 | \$ | 56 to \$    | 69 \$   | 63 to \$     | 65   | \$   | (7) to \$   | 3    | \$   | (6) to \$   | 5 2    |
| As a % of revenue (GAAP)              |   |     | 50 | 0.2 % to 51 | .6 % 63 | 3.6 % to 55. | .4 % | (13. | 6) % to (3. | 8) % | (11  | .8) % to (  | 3.8) % |
| As a % of revenue (Non-GAAP)          |   |     | 51 | .1 % to 52  | .4 % 57 | 7.3 % to 50. | .0 % | (6.  | 2) % to 2   | 4 %  | (5   | .6) % to    | 1.4 %  |
| Diluted net income (loss) per share:  |   |     |    |             |         |              |      |      |             |      |      |             |        |
| GAAP                                  |   |     |    |             |         |              |      |      |             |      | \$ ( | 0.12) to \$ | (0.04) |
| Non-GAAP                              |   |     |    |             |         |              |      |      |             | -    | \$ ( | 0.06) to \$ | 0.02   |
| Shares used in per share calculation: |   |     |    |             |         |              |      |      |             | -    |      |             |        |
| GAAP                                  |   |     |    |             |         |              |      |      |             | -    |      | 111.7       |        |
| Non-GAAP                              |   |     |    |             |         |              |      |      |             | :    |      | 111.7 to    | 115.2  |

(1) Components may not sum to total due to rounding.

|  | 2024 Financial Guidance <sup>(1)</sup> |           |     |        |       |       |    |                       |        |      |          |        |           |         |
|--|--|-----------|-----|--------|-------|-------|----|-----------------------|--------|------|----------|--------|-----------|---------|
|  |  | Revenue   | e   | Gros   | s Pro | ofit  | Тс | otal Opera<br>Expense | •      |      | ome fro  |        | Net Inc   | ome     |
| GAAP   | \$                                     | 655 to \$ | 710 | \$ 329 | to \$ | 371   | \$ | 283 to \$             | 292 \$ | \$4  | 6 to \$  | 79 \$  | \$ 31 to  | \$57    |
| Stock-based compensation expense                                     |  | _         |     |        | 2     |       |    | (26)                  |        |      | 28       |        | 28        |         |
| Non-recurring advisory fees  |  | _         |     |        | —     |       |    | (2)                   |        |      | 2        |        | 2         |         |
| Non-cash interest and other expenses related to<br>convertible notes |  | _         |     |        | _     |       |    | _                     |        |      | _        |        | 1         |         |
| Tax effect of non-GAAP adjustments                                   |  | —         |     |        | _     |       |    | _                     |        |      | _        |        | (6) to    | (6)     |
| Total adjustments  |  |           | _   |        | 2     |       |    | (28)                  |        |      | 30       |        | 25 to     | 25      |
| Non-GAAP   | \$                                     | 655 to \$ | 710 | \$ 331 | to \$ | 373   | \$ | 255 to \$             | 264 \$ | \$7  | '6 to \$ | 109 \$ | \$ 56 to  | \$82    |
| As a % of revenue (GAAP)   |  |           |     | /-     |       |       |    | 8.2 % to 41           |        |      |          | ,.     |           |         |
| As a % of revenue (Non-GAAP)   |  |           |     | 50.5 % | to 52 | 2.5 % | 38 | 8.9 % to 37           | .2 % 1 | 11.6 | % to 15  | 5.3 %  | 8.5 % to  | 11.5 %  |
| Diluted net income per share:  |  |           |     |        |       |       |    |                       |        |      |          |        |           |         |
| GAAP   |  |           |     |        |       |       |    |                       |        |      |          | 9      | 6 0.27 to | \$ 0.50 |
| Non-GAAP   |  |           |     |        |       |       |    |                       |        |      |          | 9      | 6 0.49 to | \$ 0.72 |
| Shares used in per share calculation:                                |  |           |     |        |       |       |    |                       |        |      |          |        |           |         |
| GAAP and Non-GAAP  |  |           |     |        |       |       |    |                       |        |      |          | =      | 114.      | 6       |

(1) Components may not sum to total due to rounding.

## Harmonic Inc. Calculation of Adjusted EBITDA by Segment on Financial Guidance (Unaudited) <sup>(1)</sup> (In millions)

|  | Q1 2024 Financial Guidance |           |        |           |     |  |  |  |  |  |  |
|--|----------------------------|-----------|--------|-----------|-----|--|--|--|--|--|--|
|  |                            | Video     |        | Broadband |     |  |  |  |  |  |  |
| Income (loss) from operations <sup>(2)</sup> | \$                         | (9) to \$ | (4) \$ | 2 to \$   | 7   |  |  |  |  |  |  |
| Depreciation                                 |                            | 1         | 1      | 2         | 2   |  |  |  |  |  |  |
| Other non-operating expenses                 |                            | —         | 1      | _         | (1) |  |  |  |  |  |  |
| Segment adjusted EBITDA <sup>(3)</sup>       | \$                         | (8) to \$ | (2) \$ | 4 to \$   | 8   |  |  |  |  |  |  |

|                                   | 2024 Financial Guidance |            |        |           |     |  |  |  |  |  |  |
|-----------------------------------|-------------------------|------------|--------|-----------|-----|--|--|--|--|--|--|
|                                   |                         | Video      |        | Broadband |     |  |  |  |  |  |  |
| Income (loss) from operations (2) | \$                      | (12) to \$ | (3) \$ | 88 to \$  | 112 |  |  |  |  |  |  |

| Depreciation                           | 6            | 6         | 8        | 8   |
|--|--------------|-----------|----------|-----|
| Other non-operating expenses           | <br>(1)      | (1)       | (1)      | (1) |
| Segment adjusted EBITDA <sup>(3)</sup> | \$<br>(7) to | \$<br>2\$ | 95 to \$ | 119 |

(1) Components may not sum to total due to rounding.

(2) Refer to "Use of Non-GAAP Financial Measures" and "GAAP to Non-GAAP Reconciliations on Financial Guidance" above.

(3) Segment Adjusted EBITDA is a Non-GAAP financial measure. Refer below for the "Net income (loss) to Consolidated Segment Adjusted EBITDA reconciliation on Financial Guidance".

### Harmonic Inc.

### Net Income (Loss) to Consolidated Segment Adjusted EBITDA Reconciliation on Financial Guidance (Unaudited) <sup>(1)</sup> (In millions)

|  | Q1 2024 | Financial | Guidance | 2024 | Financial | Guid | ance |
|--|---------|-----------|----------|------|-----------|------|------|
| Net income (loss) (GAAP)   | \$      | (13) to   | \$ (5)   | )    | 31 to     | \$   | 57   |
| Provision for (benefit from) income taxes                            |         | (3)       | (1)      | )    | 7         |      | 14   |
| Interest expense, net  |         | 1         | 1        |      | 7         |      | 7    |
| Depreciation   |         | 3         | 3        | 8    | 13        |      | 13   |
| EBITDA   | \$      | (12) to   | \$ (2)   | \$   | 58 to     | \$   | 91   |
| Adjustments  |         |           |          |      |           |      |      |
| Stock-based compensation   |         | 7         | 7        | ,    | 28        |      | 28   |
| Non-recurring advisory fees  |         | 1         | 1        |      | 2         |      | 2    |
| Total consolidated segment adjusted EBITDA (Non-GAAP) <sup>(2)</sup> | \$      | (4) to    | \$6      | \$   | 88 to     | \$   | 121  |

(1) Components may not sum to total due to rounding.

(2) Consolidated Segment Adjusted EBITDA is a Non-GAAP financial measure. Refer to "Use of Non-GAAP Financial Measures" above.

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